



2021 Budget

Executive Overview

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
OUTSIDE AGENCIES										
PAC II Expansion	100,000	916,666	916,666	916,666	916,666	916,666	916,666	0	0	0
Hospital Expansion/Addition	0	100,000	100,000	100,000	100,000	100,000	75,000	0	0	0
Total Outside Agency	100,000	1,016,666	1,016,666	1,016,666	1,016,666	1,016,666	991,666	0	0	0

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
DEBT SERVICE										
County Resource Center	100,000									
Total Bond & Interest Payments	2,730,396	1,618,159	1,608,925	1,543,472	1,543,955	1,545,809	1,543,984	771,040	725,360	730,691
Total Debt	2,830,396	1,618,159	1,608,925	1,543,472	1,543,955	1,545,809	1,543,984	771,040	725,360	730,691

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
TOTAL EXPENDITURES	9,348,846	9,238,007	11,764,412	9,019,093	9,892,055	9,272,972	12,399,005	8,898,658	6,787,355	6,583,761

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
REVENUE										
2nd Penny Sales Tax	6,904,449	7,270,385	7,488,496	7,713,151	7,944,546	8,182,882	8,428,369	8,681,220	8,941,656	9,209,906
Other Revenue (inc STP)		100,000	3,032,784			100,000	2,949,160		0	0
City Council Priority Projects Fund	1,400,000	1,100,000								
TIF Revenue	1,142,000	1,142,000	1,142,000	1,142,000	1,142,000	771,000	771,000	771,000	771,000	0
Carry Forward + Unused		97,603	471,981	370,849	206,907	0	0	0	553,562	3,478,863
TOTAL REVENUES	9,446,449	9,709,988	12,135,261	9,226,000	9,293,453	9,053,882	12,148,529	9,452,220	10,266,218	12,688,769
Sales Tax Change		5.3%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Revenue to Debt	31%	26%	21%	27%	26%	27%	20%	8%	7%	6%
Coverage Factor	3.22	3.83	4.80	3.75	3.78	3.68	4.94	12.26	14.15	17.37
SURPLUS/(DEFICIT)	97,603	471,981	370,849	206,907	(598,602)	(219,090)	(250,476)	553,562	3,478,863	6,105,008

2021 Budget Workshops

- July 14 Workshop
 - ▶ Budget Overview
 - ▶ Operating Budgets
 - ▶ Outside Agencies
- July 28 Workshop
 - ▶ 10-Year Capital Improvement Plan
 - ▶ Fee Schedule
- August 11 Workshop (Optional)
 - ▶ Recap and Discussion



2021 Budget Adoption Process

- August 25
 - ▶ First Reading of Budget Ordinance
- September 8
 - ▶ Second Reading of Budget Ordinance
 - ▶ Adoption of Fee Schedule
 - ▶ Adoption of 10-Year Capital Improvement Plan
- September 22
 - ▶ Contingency Date



Workshop #2 Agenda

- 2021 Budget Highlights
- 2021 Budget At-A-Glance
- 2021 Capital Improvement Plan (CIP) Highlights
- 2021 CIP At-A-Glance
- 2021 CIP Revenues/Expenditures
- 2021 CIP Budget Detail
- Departmental CIP Projects
- The Bottom Line
- Consolidated Fee Schedule Review
- Questions and Feedback



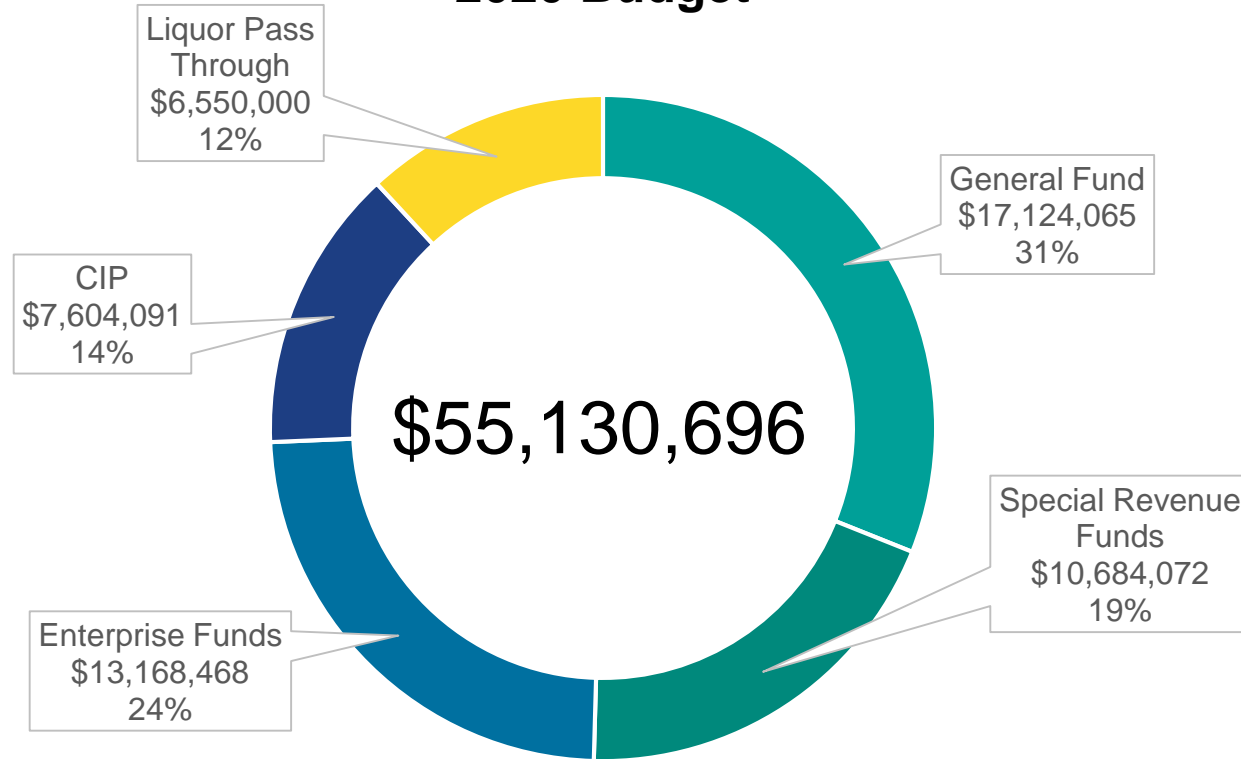
2021 BUDGET HIGHLIGHTS

- Balanced Budgeting – General Fund and CIP
- Negative Sales Tax Growth
- \$300k General Fund Decrease from 2020
- Lean and Streamlined
- Efficiency / Organizational Improvement
- Intuitive
- Sustainable – Building a Stronger Brookings

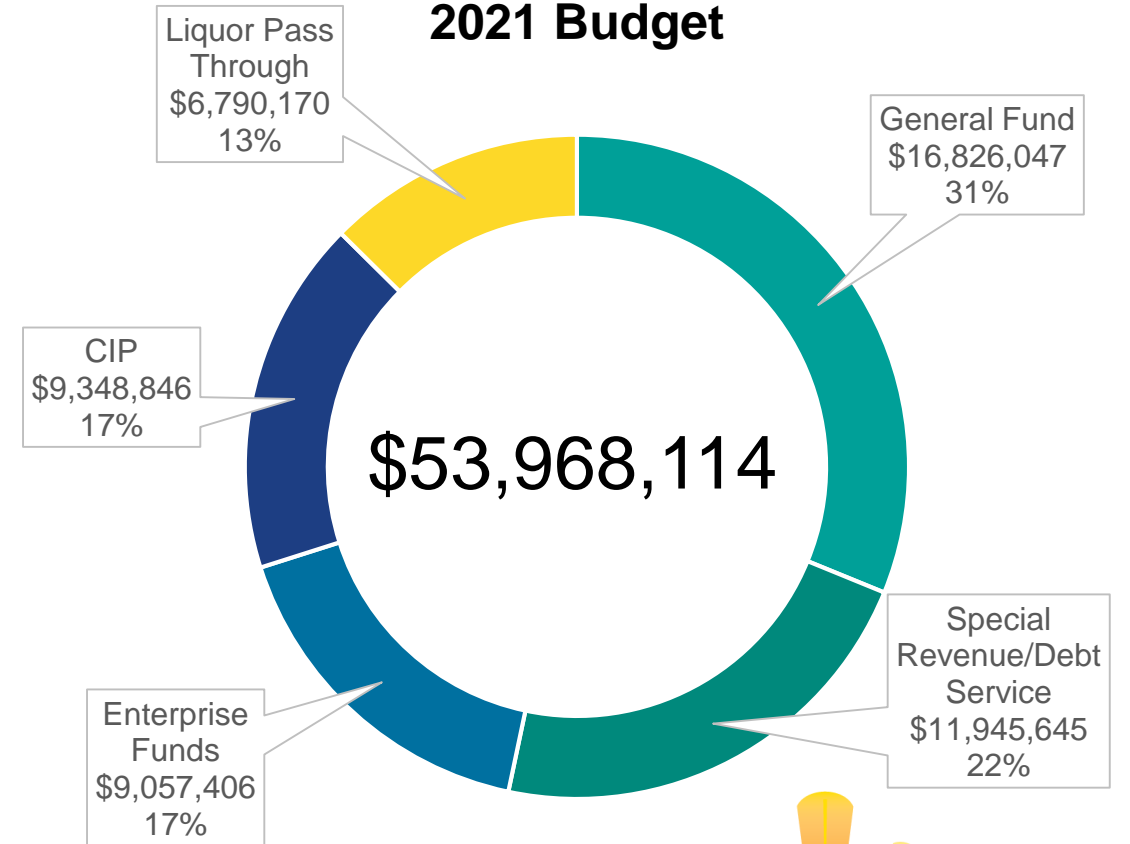
Working to Attain Council/Community Dreams

2021 Budget At-A-Glance

2020 Budget



2021 Budget



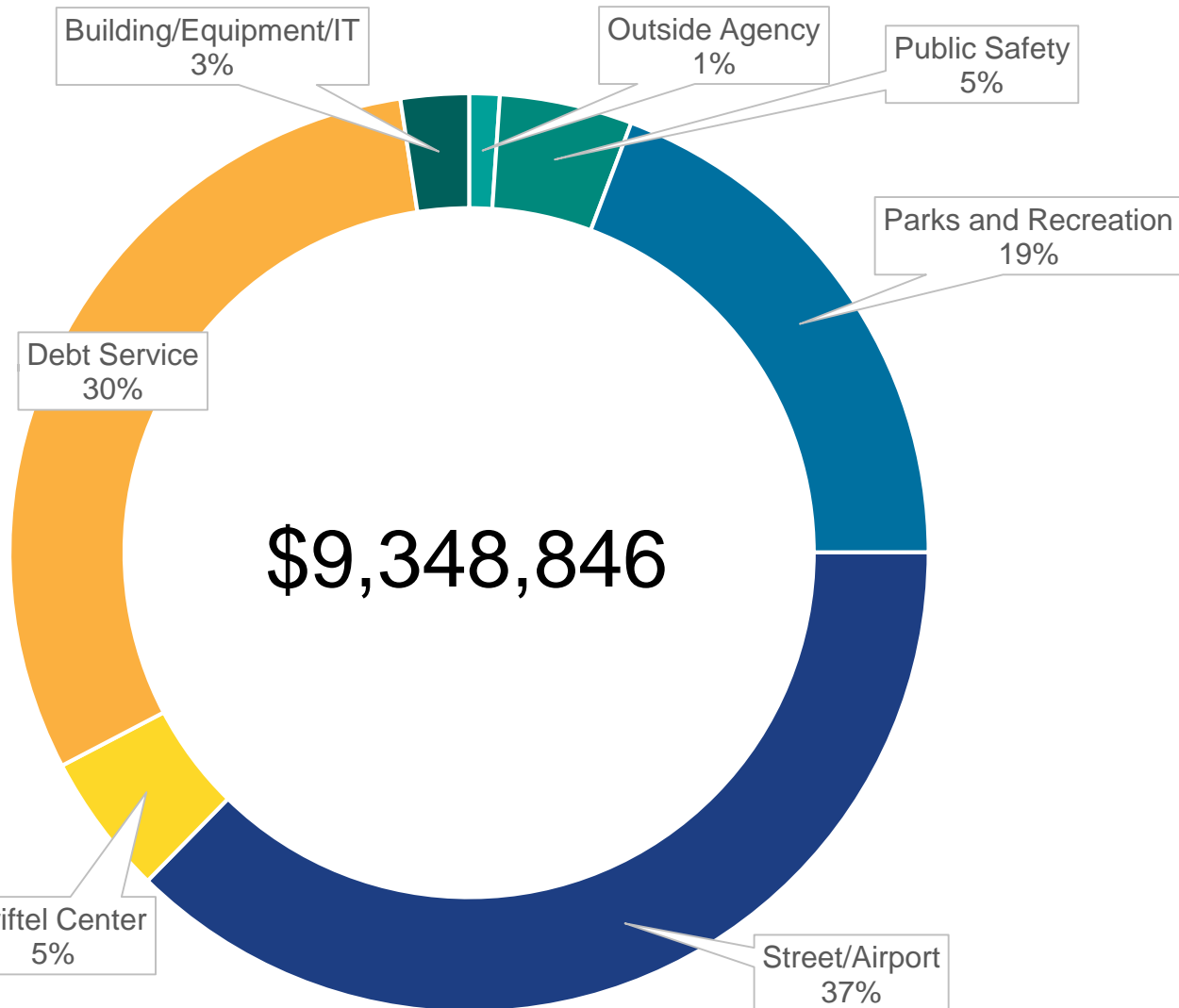
2021 CIP HIGHLIGHTS

- PAC Payments (\$917K) – 2022 to 2027
- Maintenance/Replacement Budgeting
- \$6.5 Million in Departmental Cuts
- LED Lighting Conversion Project
- Intuitive
- Sustainable – Building a Stronger Brookings

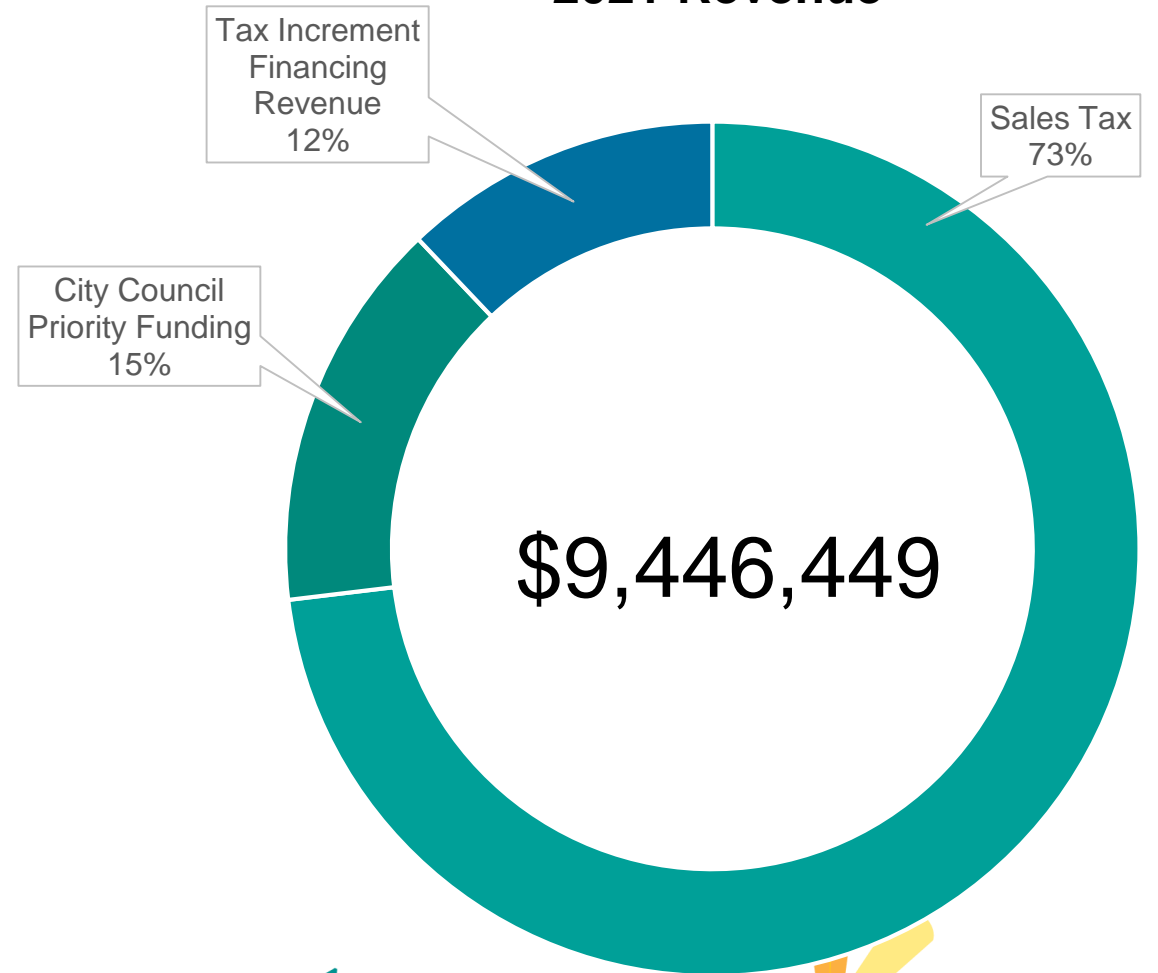
Working to Attain Council/Community Dreams

2021 CIP At-A-Glance

2021 Expenditures

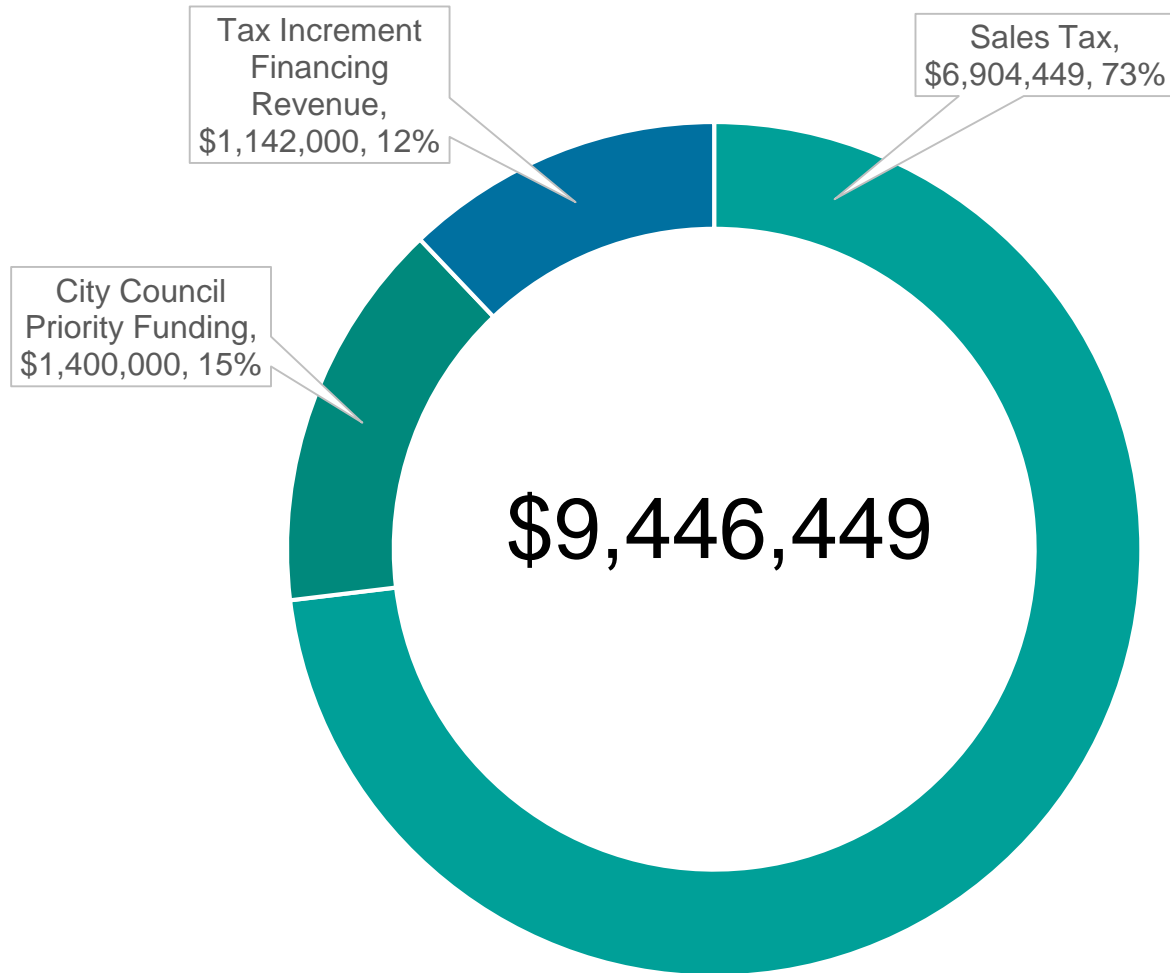


2021 Revenue



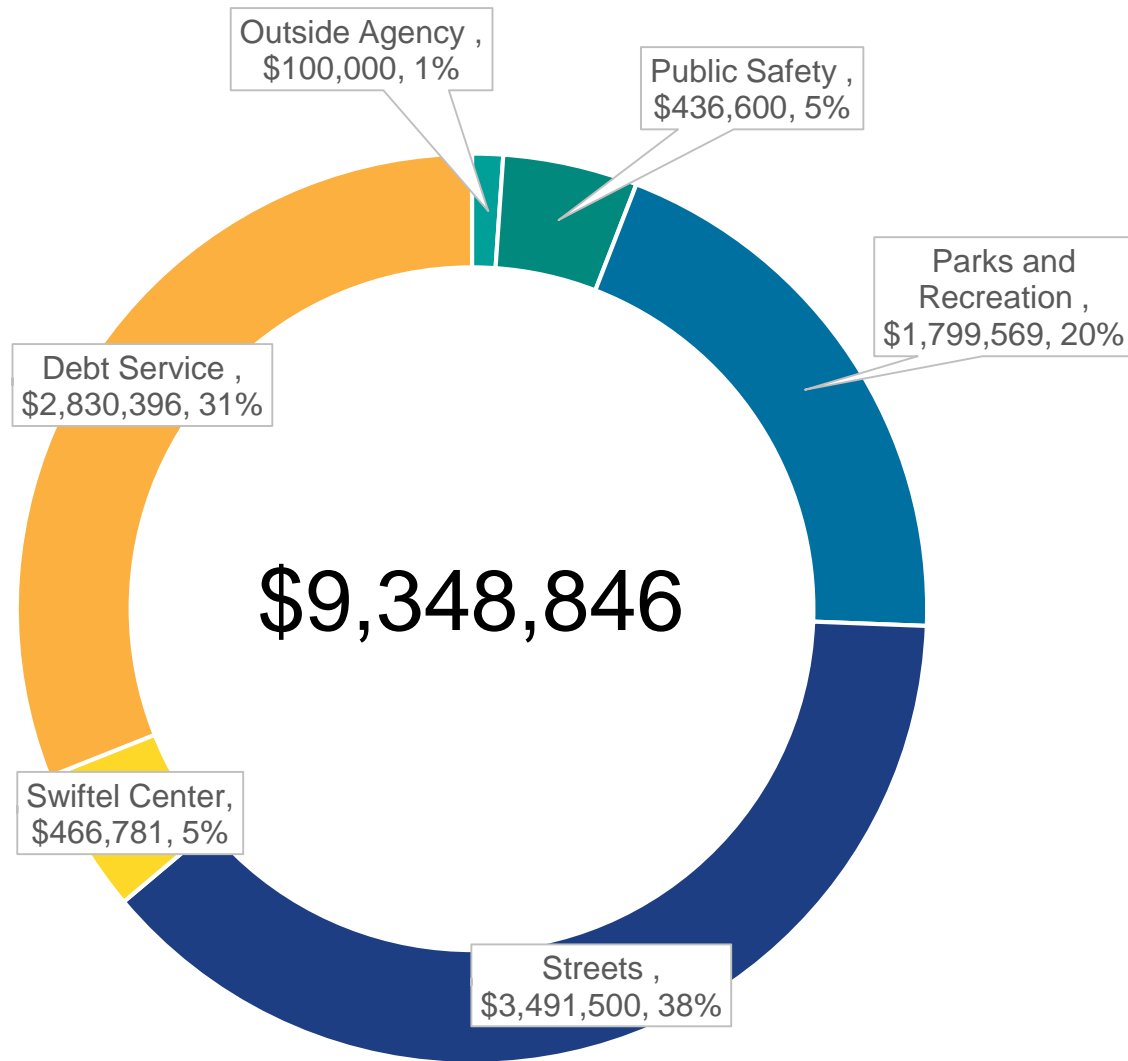
brookings

2021 CIP Revenue



- 2nd Penny Sales Tax
- Tax Increment Financing Revenue
 - Replenish CIP for previous expenditures
- City Council Priority Funding
 - Facility Analysis Repairs
 - Provides “catch-up” funding

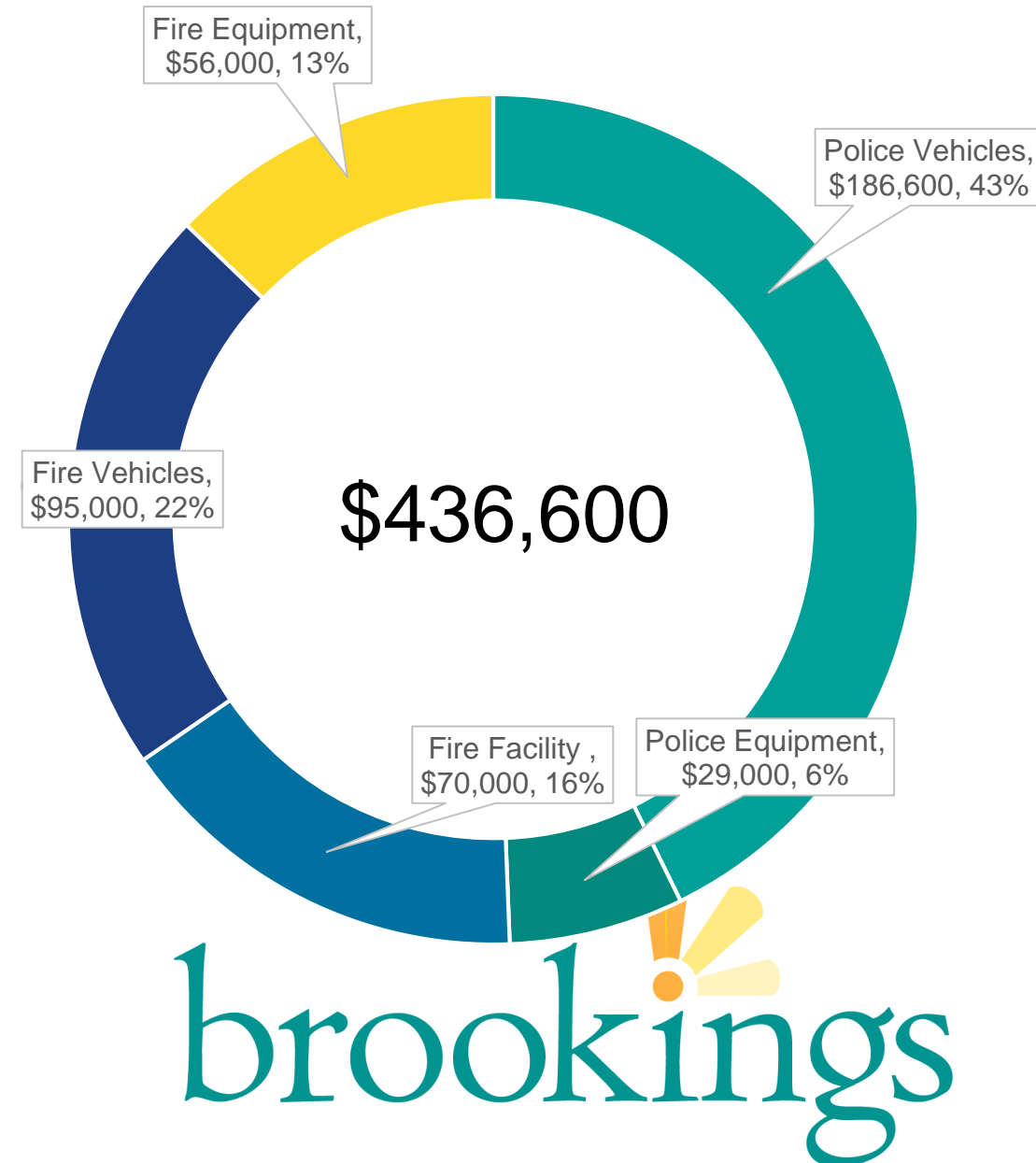
2021 CIP Expenditures



- Outside Agency
 - ▶ PAC Expansion Payment
- Debt Service
 - ▶ Bob Sheldon/Larson Ice Arena
 - ▶ TIF Projects
 - ▶ City Hall
- Swiftel Center
 - ▶ Video Screen/Riser Payments
 - ▶ Service Area Paving
 - ▶ Scrubber

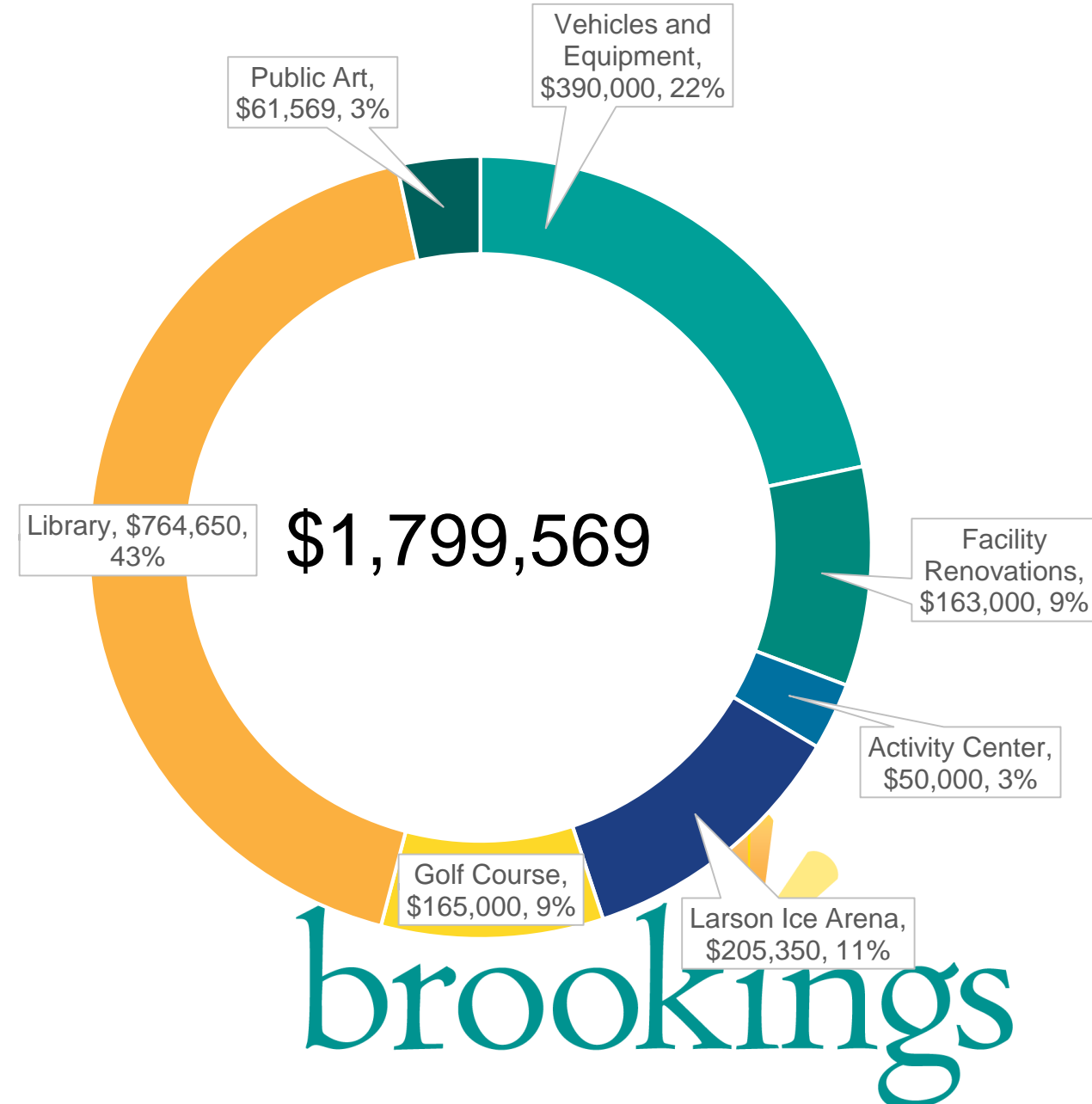
2021 Public Safety Expenditures

- Police Vehicles
 - ▶ 2 marked, 1 unmarked
- Fire Vehicles
 - ▶ Engine 1 Replacement (2001)
 - ▶ Lease Payment to Landfill
- Fire Facility
 - ▶ Completion of South Training Site
 - ▶ 3-Year Improvement Project



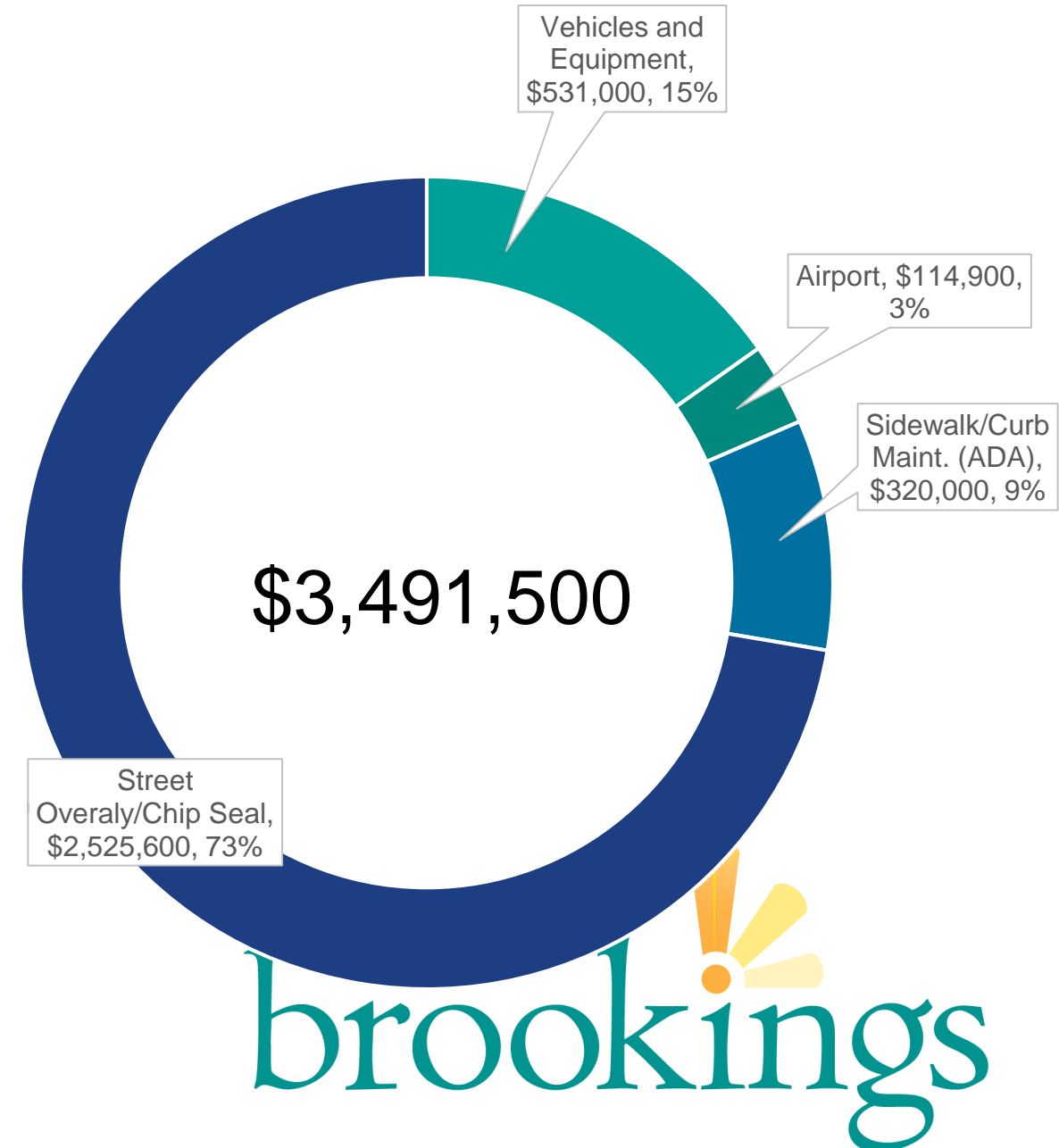
2021 Parks and Recreation Expenditures

- Vehicles and Equipment
 - ▶ Boom Truck (2009)
 - ▶ Tree Chip Truck (1990s)
- Park Facility
 - ▶ Southbrook Restrooms
 - ▶ Pool Heater
- Larson Ice Arena
 - ▶ Zamboni
 - ▶ Flooring and Rooftop Unit
- Library
 - ▶ Air Handling Units/HVAC
- Golf Course
 - ▶ Mowers
 - ▶ Range Safety Netting



2021 Streets/Airport Expenditures

- Vehicles and Equipment
 - ▶ Dump Truck (2000)
 - ▶ Payloader (2006)
- Sidewalk/Curb Maintenance
 - ▶ 3rd and 4th Street
- Overlay/Chip Seal
 - ▶ Annual Chip Seal Project
 - ▶ Annual Overlay Project
 - ▶ Larson Park Lot
- Airport
 - ▶ Annual Painting/Chip Sealing
 - ▶ Mower
 - ▶ Pavement Maintenance (City Portion)



Departmental Projects

- \$6.5 Million of Reductions
- LED Lighting Conversion
- Police Facility
 - ▶ \$6 Million – Renovation
 - ▶ \$12 Million – New Construction
- Monitor and explore opportunities
 - ▶ Grants
 - ▶ One-time opportunities
 - ▶ Alternative service/program delivery

Departmental Projects	Amount
FD Training Tower	\$370,000
PD Training Simulator	\$300,000
PD K9 Vehicle	\$65,000
Streets - 3rd Street Sweeper	\$215,000
Streets - Bucket Truck Retro Fit	\$85,000
Parks - Bike Trails	\$3,460,000
Parks - Pickleball Court	\$200,000
Parks - Bridge to East Pond (DNP)	\$30,000
Parks - Blue Rink Dehumidification (LIA)	\$160,000
Parks - Floor Replacement (LIA)	\$96,000
Parks - Parks Maintenance Addition	\$600,000
Swiftel - Outdoor Marquee (22nd Ave)	\$41,500
Re-Build East Lot - Larson Ice Arena	\$270,000
East Lot - Swiftel Center	\$320,000
Larson Park Pavilion	\$200,000
Larson Park Fountain	\$100,000



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- 2025
 - Swiftel HVAC Needs
- 2026 & 2027
 - Vehicle Replacements
 - Facility Repairs



Consolidated Fee Schedule

- 2020 Budget
 - Created Consolidated Fee Schedule
- Review Quarterly
 - PDD Fee Updates
 - Electric Vehicle Charging Station Rates
- Department Direction
 - Comparative Analysis
 - Market Trends
 - Cost Recovery



2021 New Fees

- Airport
 - ▶ Fuel Flowage Late Payment
 - ▶ Tie Down Fee
 - ▶ Self Fueling Permit
 - ▶ Late Fee Payment
- Engineering
 - ▶ Sidewalk and Curb Ramp Inspection
- Police
 - ▶ Change in speed categories, mirror state



2021 Fee Changes

- **Increases**

- ▶ Building Permits
- ▶ Engineering Inspection Fees
- ▶ Larson Ice Arena – Daily Admission and Rentals
- ▶ Larson Nature Park – Equipment Rental
- ▶ Zoning and Use Registration Permit
- ▶ Parking Fines
- ▶ Court Costs Fees

- **Decreases**

- ▶ 1-5 MPH Over Speed Limit in School Zone
- ▶ Airport Landing Fees
- ▶ Yard Waste Bags





BRING YOUR DREAMS.



Questions?